



CHARGING, REMISSIONS, REFUNDS AND DEBTS POLICY

Policy Written and Agreed: March 2021

Last update and review: July 2026

Next Review Due: March 2027

Policy Links: [Lettings](#), [Financial Procedures](#) and [Extended Day Provision Policies](#).

Written in conjunction with the LBWF Lettings Policy and Financial Procedures May 2021

CONTENTS

1. Aims and Scope
2. Charges
3. Remissions
4. Refunds
5. Debts
6. Acceptable Credit Period
7. Reporting of Outstanding Debt Levels
8. Debt Recovery Procedures
9. Verbal Written Reminders
10. Cost of Debt Recovery
11. Bad Debt

1. Aims and Scope

The Governing Body recognises the valuable contribution that the wide range of additional activities, including trips, clubs and residential experiences can make towards pupils' education at The Winns Primary School.

The Governing Body aims to promote and provide such activities both as part of a broad and balanced curriculum for the pupils of the school and as additional optional activities.

2. Charges

The Governing Body reserves the right to make a charge in the following circumstances for activities organised by the school:

- ◆ **School Journeys in School Hours**

The full cost of approved residential activities deemed to take place in school hours.

- ◆ **Activities outside School Hours**

The full cost to each pupil of all approved activities deemed to be optional extras taking place outside of school hours.

- ◆ **Individual Instrumental Tuition**

The cost to the pupil for providing any instrumental tuition.

- ◆ **Charging in Kind**

The cost of materials, ingredients, equipment (or the provision of them by parents). The Governing Body reserves the right to charge for ingredients and materials or require them to be provided if the parents have indicated in advance that they wish to own the finished product.

- ◆ **Charging for lost materials**

The school may charge for lost books (this is merely a contribution) and any funds received will be reinvested in new materials.

- ◆ **Charging for late pupil collection (Extended Day and After School Clubs)**

Our Extended Day Provision operates a charging policy for pupils collected late from services. If a child is collected late a charge will incur as follows.

Tea-time Club

Number of minutes Late	Charge	Notes
First 10 minutes 5:55pm – 6:05 pm	£5	If your child continues to be collected late the child may lose their place in the activity.
6:05pm – 6:15pm	£10	

After school Clubs & Nursery

Number of minutes Late	Charge	Notes
First 10 minutes	£5	If your child continues to be collected late the child may lose their place in the activity.
Second 10 minutes	£10	

All late collections will be recorded and monitored and receipts will be issued for any payment.

◆ General

The Governing Body may from time to time, amend the categories of activity for which a charge may be made. Nothing in this policy statement precludes the Governing Body from inviting parents to make a Voluntary Contribution towards the cost of additional activities, which take place in school time.

Parents may be advised that the continuance of an activity may depend upon voluntary contributions, but once it has been decided to run such an activity no qualifying child will be excluded on the grounds of voluntary contributions.

Summary of Charges for September 2026*

Activity	Charge	Notes
Breakfast Club	£8.50	Per session
Nursery Wraparound	£15/£18	Per length of session
Extended Day Provision R- Y6	£13.70	Per session
Sibling Rate	£11.00	Per session
After School Clubs	£2.50	
Music	Prices Vary	
Nursery Additional Hours Costs	£26	Per Session
School Meals*	£2.92	Per meal

Charge applies as 1st September 2026

* Charge applies as 1st April 2026

3. Remissions

The Governing Body may wish to remit in full or in part the cost of other activities for particular groups of parents, for example, in the case of family hardship. When arranging a chargeable activity such parents will be invited in confidence for the remission of charges in full or in part. The Headteacher will make authorisation for such remissions.

4. Refunds

Where possible the Headteacher, on behalf of the Governing Body, shall seek to make refunds on monies paid to the school in respect of:

- school day trips,
- visits lasting more than two days, and
- sums over £25.

Refunds will be paid if a child cannot take part in an activity for a medical, emergency, personal or family reason. Any deposits paid cannot be refunded due to costs incurred when making bookings.

5. Debts

The school takes all reasonable measures to vigorously collect debts as part of its management of public funds. A debt will be written off only after all reasonable measures (commensurate with the size and nature of the debt) have been taken to recover it.

A formal record of any debts written off will be maintained and this will be retained for 7 years.

The school will not initiate any legal action to recover debts, but will refer any debts which it has not been able to collect (unless a decision to write-off the debt is demonstrably a reasonable course of action) to the Council's Legal Services Section to consider taking legal or other action to recover the debt.

The school will NOT write-off any debt belonging to the Local Authority or another party, e.g. debts for school meals. If in doubt as to the appropriate action to collect any such debts the school will seek advice promptly from officers of the Local Authority.

6. Acceptable 'Credit Period'

The Governing Body has determined the length of time they deem to as an acceptable 'credit settlement period' before the debt recovery procedures are applied.

The Governing Body has considered that an 'acceptable' credit period varies between different income generating activities;

- | | |
|------------------------|--|
| • School lettings | To be paid prior to the letting |
| • School Meals | To be paid weekly |
| • Trips and activities | To be paid prior to the visit |
| • After school Clubs | To be paid prior to activity for one block booking |
| • Extended Day | To be paid weekly |

Any other activity will be determined as and when the activity is available.

7. Reporting of Outstanding Debt Levels

The Headteacher/School Business Manager will ensure that the level of outstanding debt is regularly monitored. Debts over £50 will be reported to the Governing Body or delegated committee annually. Suitable records will be maintained to detail individual debts and the total value of debt to the school. The Headteacher/School Business Manager will review the level of outstanding debts every quarter to determine whether this level is acceptable and whether action to recover debts is effective.

(Monitoring of outstanding debts may be differentiated by type, e.g. if school meal debts prove more of a problem than those for lettings of premises then the frequency and degree of monitoring should reflect this).

8. Debt Recovery Procedures

Where payment from the parent/guardian has not been received in advance, or 'at the point of sale', the following process should be applied.

- An invoice should be issued for the full amount in order to officially set up the debt; Where invoices are raised they should state the date by which payment is due date/month/year.
- In all other cases, such as;

correspondence with parents, etc. the maximum period that the school regards as reasonable before payment is overdue should be clearly stated, for example contributions for a school trip should be received by date/month/year.

- A payment plan that covers the debt and the running invoice total may be set up to support the parent/guardian to allow a service to be obtained.

The Headteacher will decide if no goods will be sold or services obtained unless payment or payment upon agreed terms are received at the time of purchase.

9. Verbal and Written Reminders

Details of all reminders, whether verbal or in writing (including email and text messages), should be maintained. Where a letter is issued, a copy must be retained on file. Should a debt need to be taken beyond two reminder letters, formal written evidence may have to be produced.

'Overdue Payment' Reminder

An initial email reminder.

The date of the initial reminder should be recorded.

Second 'Overdue Payment' Reminder Letter

A second reminder letter will include payment processes and will be issued 1 week after the First Reminder Letter.

The date of the initial reminder should be recorded.

If your account is in arrears and the account holder is sent more than two emails requesting payment during the period of a term, the place will be put on hold and pupil(s) will not be able to attend until the account is settled. If payment has not been made within one week of the place being put on hold, the place will be cancelled and offered to the next person on the wait list.

Negotiation of Repayment Terms

Debtors are expected to settle the amount owed by a single payment as soon as possible after receiving the first 'overdue payment' reminder.

However, if people are unable to pay;

The School may reduce or cancel a debt in certain circumstances. A sensitive approach to debt recovery will be carried out, taking the following factors into account.

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|-----------------|---|
| ▪ Hardship | where paying the debt would cause financial hardship. |
| ▪ Ill health | where our recovery action might cause further ill health. |
| ▪ Time | where the debt is so large compared to the person's income that it would take an unreasonable length of time to pay it all off. |
| ▪ Cost | where the value of the debt is less than the cost of recovering it. |
| ▪ Multiple debt | where someone owes more than one debt to the School. In this situation an attempt to agree one repayment plan to include all debts will be established. |

Debtors are expected to settle the amount owed by a single payment as soon as possible after receiving the first 'overdue payment' reminder.

If a debtor requests for 'repayment terms' these may be negotiated at the discretion of the Headteacher.

A record of all such agreements entered into will be retained.

In all cases, a letter will be issued to the debtor confirming the agreed terms for repayment. The settlement period should be the shortest that is judged reasonable.

The Headteacher will decide whether any debtor who has been granted extended settlement terms will not be offered any further 'credit' and will, in future, be required to pay in advance.

10. Costs of Debt Recovery

Where the school incurs material additional costs in recovering a debt then the Headteacher will decide whether to seek to recover such costs from the debtor.

The debtor will be formally advised in writing that they will be required to pay the additional costs incurred by the school in recovering the debt.

11. Bad debts

This debt recovery policy should be cross-referenced to the Scheme for Financing Schools.

Write-off of any debt requires the written approval of the Headteacher up to a maximum of £150.

A record of the write-off, the reason for it, and the approval for it, will be retained for 7 years.